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October 17th, 1917

Dear Mr. Rundle:

As I am to be absent from the city for the next three days I should like to lay before you my opinion with regard to the present situation at the Toronto General Hospital. As you are aware our object is to maintain the present high efficiency of the Hospital in the midst of the trying financial conditions that have been occasioned by the war. We have been also greatly hampered by reason of the drain that has been made upon our qualified help through enlistment. The interne service, as you know, has been so greatly reduced that the burden placed upon the medical administration is extremely heavy. Taking everything into consideration it was deemed advisable to have an outside expert make a report upon the management of the Hospital. We are greatly encouraged by being informed by Dr. Britton that after very careful investigation he has come to the conclusion that the Hospital has been well and efficiently managed as compared with the leading Hospitals of the Continent.

At the same time Dr. Britton has advised, seeing that the burden of our administration has become so heavy, that there should be a measure of re-organisation, if we are to secure the best results for the Hospital, and if we are to keep within reasonable expenditures in view of the great rise in the price of all materials. He is of opinion that by a certain amount of re-organisation certain economies may be effected, and I am given to understand that he is

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willing to undertake for a year the position of Superintendent in order to carry out the recommendations that he will propose in view of his investigation.

We have had Dr. Clarke's resignation now, as you know, for nearly a year. He has long felt that the burden was too heavy for him, but Dr. Clarke has informed me that he is willing to co-operate in every way with Dr. Britton in order to carry out the proposed re-arrangements.

To me it seems to be a most happy solution of our problem and I believe that the city may look forward to even better service from the Hospital than it has received in the past, and that all its friends may have the great confidence in its management.

I am,

Yours sincerely,

President.

W. F. Rundle, Esq.,
National Trust Company.